10 B2B Startup Sales mistakes to avoid How to successfully scale 0-1M A(R)R Manuel Hartmann, Founder & CEO Sales Playbook 11.10.2021



swiss startup association



The next 60 minutes

- 01 Why you are here (5min)
 Intro, Approach, Expectations
- **Basics + 10 Mistakes to avoid (25min)**Sales House Rules, Remote Sales Process
- **Ask me anything (30min)**Open Q&A, Case Studies, Implementation

Why you are here

This material shall help you with actionable advice to

 Accelerate v 	our market	traction
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- Validate initiatives faster
- Avoid trial & error

by leveraging innovative sales tools & methods

by getting data on what works (and what doesn't)

by following proven methods and templates

SalesPlaybook customers lately achieved these outcomes by working with us on the above

- Go CHF 0-1M ARR in less than 12 months with less than CHF 1M in funding
- Regularly hit 5-15% meeting booking rates on scalable outbound sales campaigns.
- Close 6-digit ARR deals & reduce sales cycles for 5-digit deals from quarters to months





Sales House Rules

1. **Ego Is The Enemy:** Leave your ego at the door, focus on the customer

2. **Listen Actively:** Genuinely care and be mentally 100% present

3. **Customer Problem First:** Take the solution off the plate

4. **Target, Tailor, Take Control:** Make it easy to understand, evaluate and buy

5. **Date In - Date Out:** Make sure you follow-up and stay in control

6. **Never Go Back:** Do your homework well, but then always advance

7. **Quid Pro Quo:** Do not give away your core offering for nothing in return

8. **Value Before Price:** Discuss costs only once the benefit is fully clear

9. **Be Helpful:** Help where you can - without expecting anything in return



Remote Sales Process

Connect Prepare Execute Follow-Up

Enter the conversation

- Invest in prospecting
- Personal messaging
- Provide value up-front
- Use phone & letters

Prepare for success

- Provide an agenda
- Discover & qualify
- Get a script
- Write an account plan

This is showtime...

- Listen >60%...
- ...but take control
- Turn on your video
- Use a script

The money's here...

- Date-In, Date-Out
- Reduce to the max
- Give them a video
- Nail the call to action



10 mistakes to avoid

Save yourself some Trial & Error...



10 B2B Sales mistakes to avoid

10 Mistakes

1. Not selling use cases:	Use relevant case studies,	quotes, customer testimonials
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- 2. Not use "Novelty Chunking": Tech is intriguing, but people hate change. Make it "plain vanilla"
- **3.** "Investor Language": Customers don't care about your TAM, CLV, ARR, IP etc.
- **4. Patience without control:** Buyers don't need to "get" your AI, but their buyer journey
- **5. Fight wrong competitors:** Your biggest adversary is often the Status Quo, not other tech
- **6. "Go Tech":** Nobody buys solutions. People only buy transformations
- 7. Spray & Pray: "Our tech can be applied in 12 industries" is NOT a good pitch
- **8. Use anglicisms:** Don't use acronyms / English where industry / German works
- **9. Overwhelm people:** 8-12-step cadences are OK in the US. They're not in DACH
- **10. Brag:** No "we are #1, 10x impact, you need this now" messaging

5 things to do instead

Save yourself some Trial & Error...



1. Frame the conversation

Frame Control: Stronger frames always absorb weaker frames.

Frame Awareness: Be aware of frames: Power, Intrigue, Time, Analyst, Prizing, Moral Authority

Status: Differentiate between global & local status and situational Alpha & Beta. Avoid "Beta Traps".

Frame Stacking:

- **1. Intrigue:** People want to know how you faced obstacles and overcome them
- **2. Prize:** Frame positions you like the most crucial party in the deal
- **3. Time:** Add time pressure to a decision-making event reduces decision quality
- 4. Authority: Create a desire in the target's mind and to go on from the pitch to the hook point



2. Build MAPs - Mutual Action **Plans**

Establish Buyer Journey instead of a Sales Process by crafting a Mutual Action Plan:

Make it truly mutual: Get prospect engagement, make sure Buyers are contributing

2. Think outcomes: Focus on buyer needs, use the language your buyer uses

Add a buyer's dates: Map and anchor the deal's target close date to an initiative

Create urgency by working from go-live to milestones

"Done" is when your buyer is hugely successful

Get all key stakeholders on board early on

Share, discuss and update the plan regularly and transparently

Make it robust and be diligent by understanding the journey

Ensure urgency by highlighting negative consequences of delays

Be open and transparent at all times with your prospect

3.

Work backwards: 4.

5. Focus on ROI:

Start early:

7. **Keep the plan alive:**

8. **Role before name:**

9. **Show delay impact:**

Share widely: 10.



3. Use Video "everywhere"

1. First Contact: Establish rapport, build trust and put up a Call to Action immediately

2. Pre-Discovery: Control the frame, create intrigue, establish trust, hand back over

3. Follow-Up: Tell a story instead of sending a PDF. Keep it simple and engaging

4. Walkthrough: "Get a seat at a table" on stakeholders, even if you don't know them

5. 24/7 VSL: Put a VSL (Video Sales Letter) on your website / app / auto-responder



4. "No" is great

Any "No" provides a great opportunity for you and the other party to clarify.

People justify "No", you learn 0 from a "Yes".

Learn what a prospect really wants by eliminating what they do not want.



5. Be ready to walk away. Always







Book a free 1:1 Sales Success Call

https://meetings.hubspot.com/manuel76/1one1-working-session





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